



University of Pittsburgh

SCHOOL OF
**Information
Sciences**

***Bridging the Data Talent Gap:
Positioning the iSchool as an
Agent for Change***



International Digital Curation Conference, February 2015

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Data science capability 2013-2014



HM Government

Seizing the data opportunity

A strategy for UK data capability

Data as a career

As well as ensuring that we equip school leavers and graduates with the key skills, we also need to ensure that data analytics is considered an exciting and rewarding career to pursue – amongst schoolchildren and graduates, but also parents and the wider media.

Career pathways and progression routes

In 2011, the Harvard Business Review published an article referring to the data scientist as the sexiest job of the 21st century²², yet as described earlier in this chapter, this is an area which is currently experiencing skills shortages.

October 2013

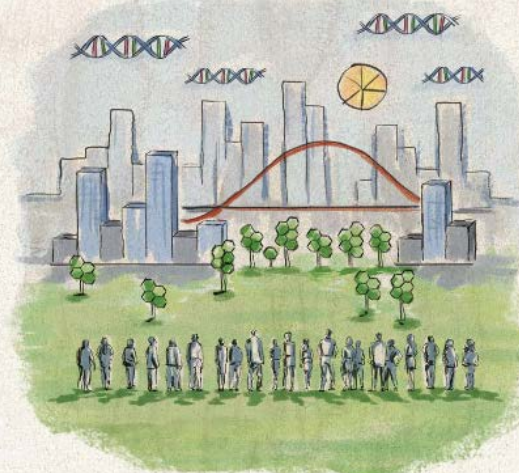
https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/254136/bis-13-1250-strategy-for-uk-data-capability-v4.pdf

Nesta...



MODEL WORKERS

How leading companies are recruiting and managing their data talent



5. Improve the supply of data talent with hybrid skill sets from education

Our research strongly supports the idea that UK universities are failing to produce graduates with the skills mix that data-driven businesses want. Perhaps this should not be a big surprise: there have long been concerns about how funding and organisational factors create hurdles to interdisciplinary teaching and research in UK universities.³⁷ While, say, the US major/minor system allows students to choose two fields of specialisation when they do a degree, UK students typically specialise in a single field. Anecdotally, one of our interviewees mentioned that PhD programmes in the US are in general broader and less specialised than in the UK too.

http://www.nesta.org.uk/sites/default/files/model_workers_web_2.pdf

DATA SCIENCE ROLES

What are they?

Data Librarian



Data Journalist



Data Analyst



Data Engineer



Data Steward



Data Archivist



DATA SCIENCE ROLES

Where are they based?

Data Librarian



Data Journalist



Data Analyst



Data Engineer



Data Steward



Data Archivist



University /
Research
Institute

Corporate
Sector

IT Company

National
Archive

Newspaper
Publisher

Data Center

DATA SCIENCE ROLES

What do they do?

Data Librarian



Data Journalist



Data Analyst



Data Engineer



Data Steward



Data Archivist



Advocacy,
RDM,
training

Analytics,
maths &
stats models

Software
development

Long-term
Preservation

Telling stories,
news visualisations

Curation

DATA SCIENCE ROLES

What skills and knowledge?



???

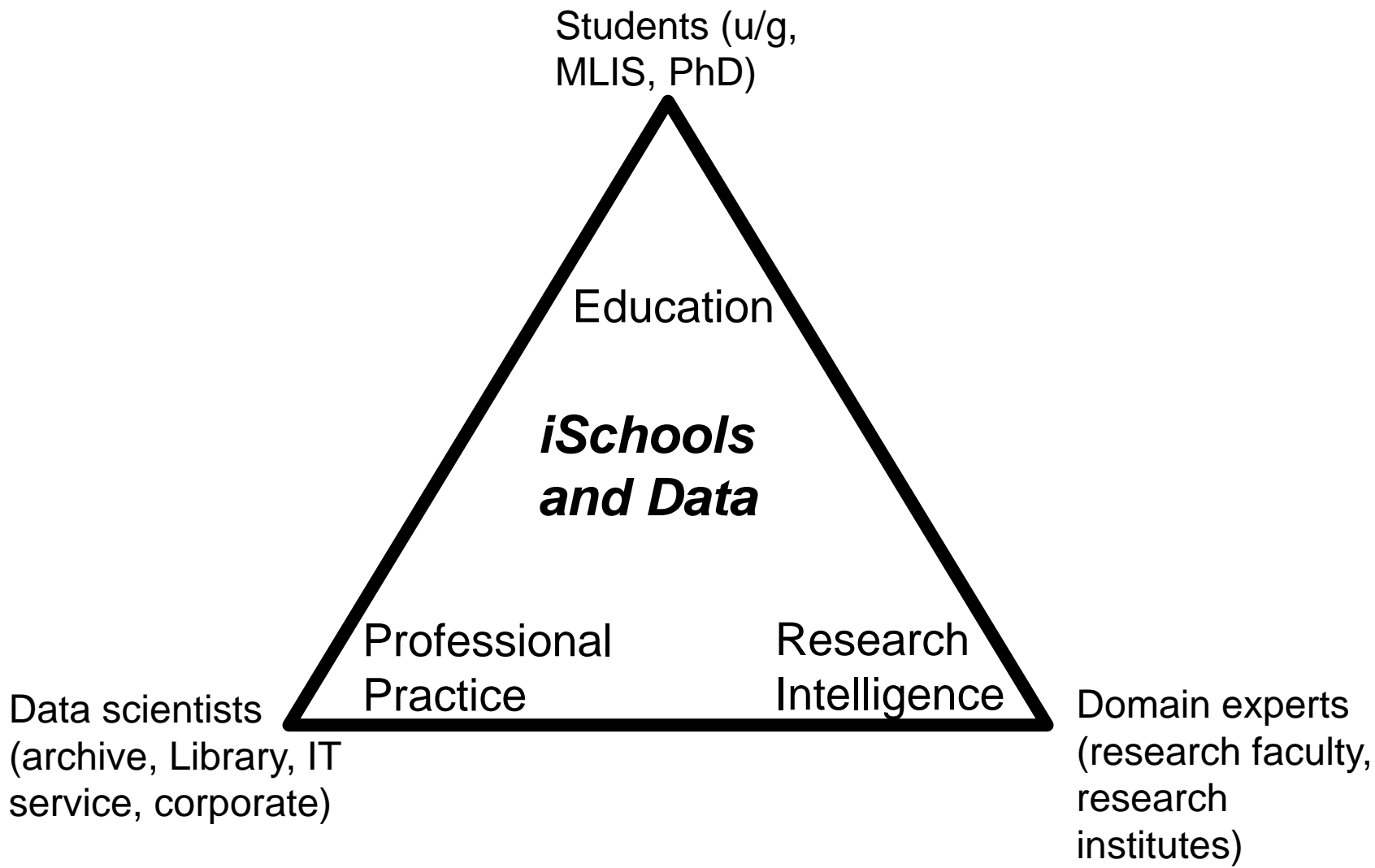


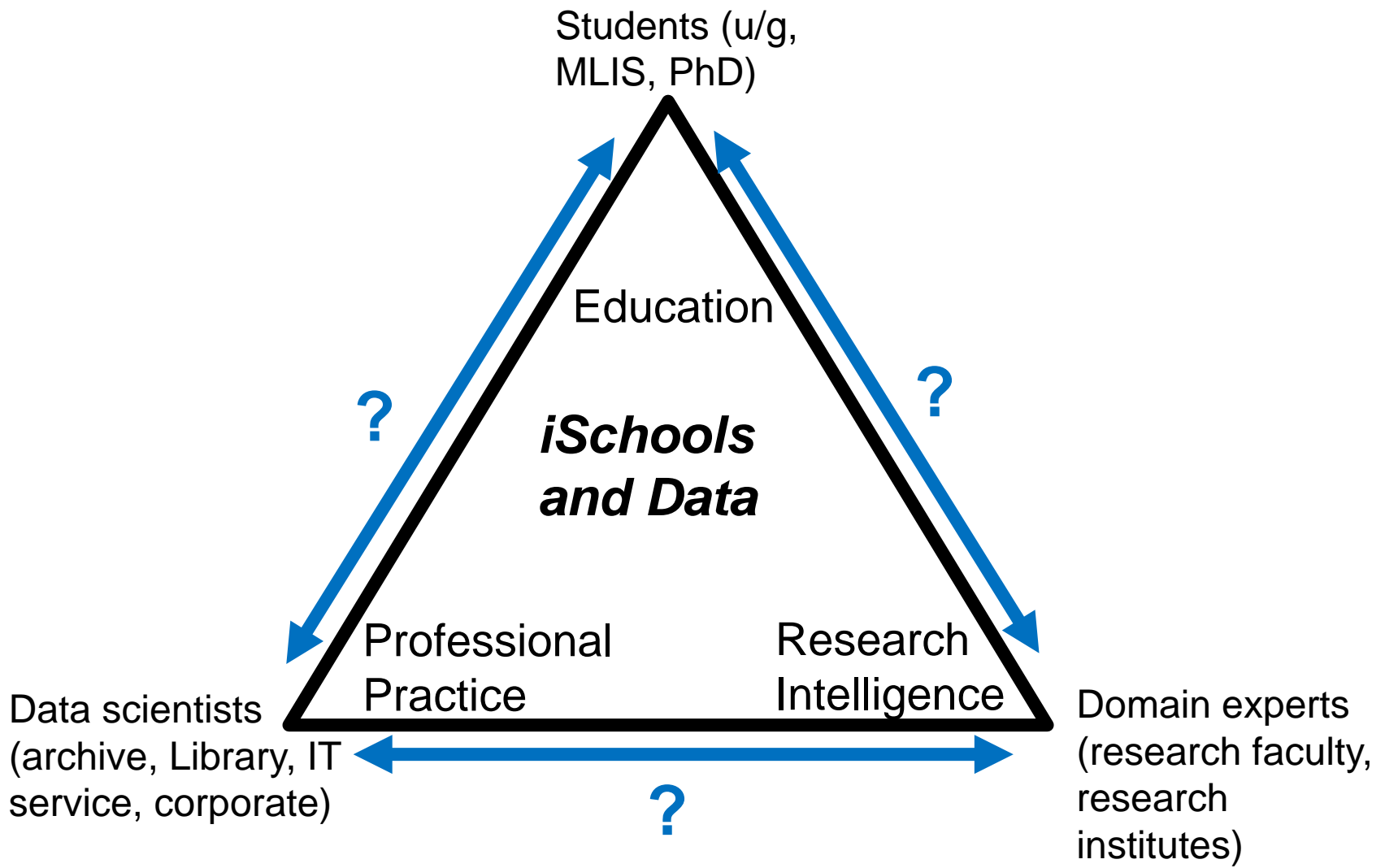


iSchools Vision



- Educate a new breed of information professional, informed (but not constrained) by tradition
 - Technologically literate
 - Organizationally competent
 - Socially conscious
 - Ethically grounded
- Shape a new tradition
 - Pitt was one of 5 architects of the iSchool movement
 - Syracuse, Michigan, Washington, Drexel, Pitt
 - Now an international organization
 - 30 US universities
 - 3 Canadian universities
 - 18 European universities
 - 8 Asian universities
 - 3 Australian universities





Concept of Ramps

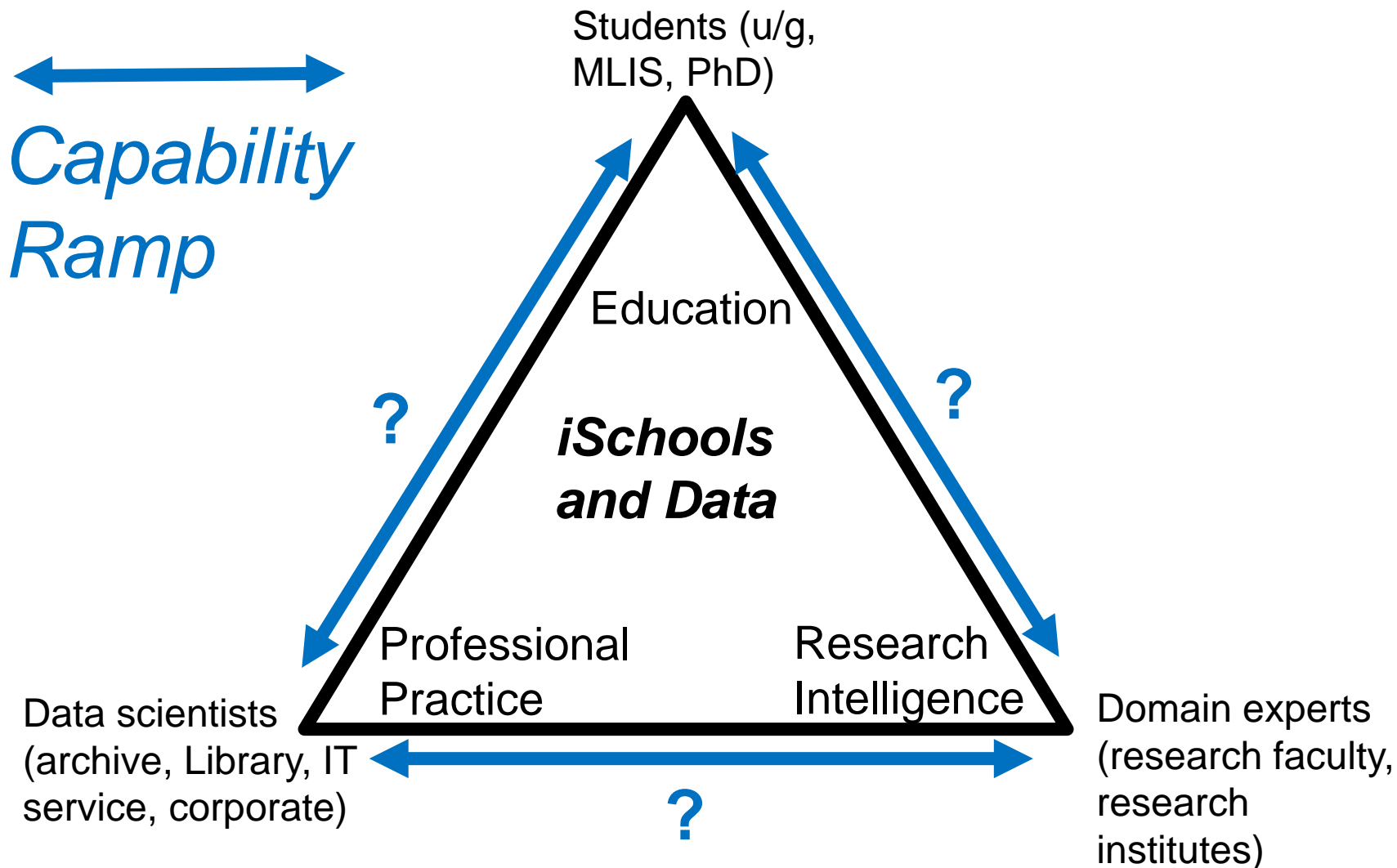


- Shaping Ramps for data-intensive research (2010) Malcolm Atkinson & Dave De Roure

- Intellectual Ramp
- Technology Ramp

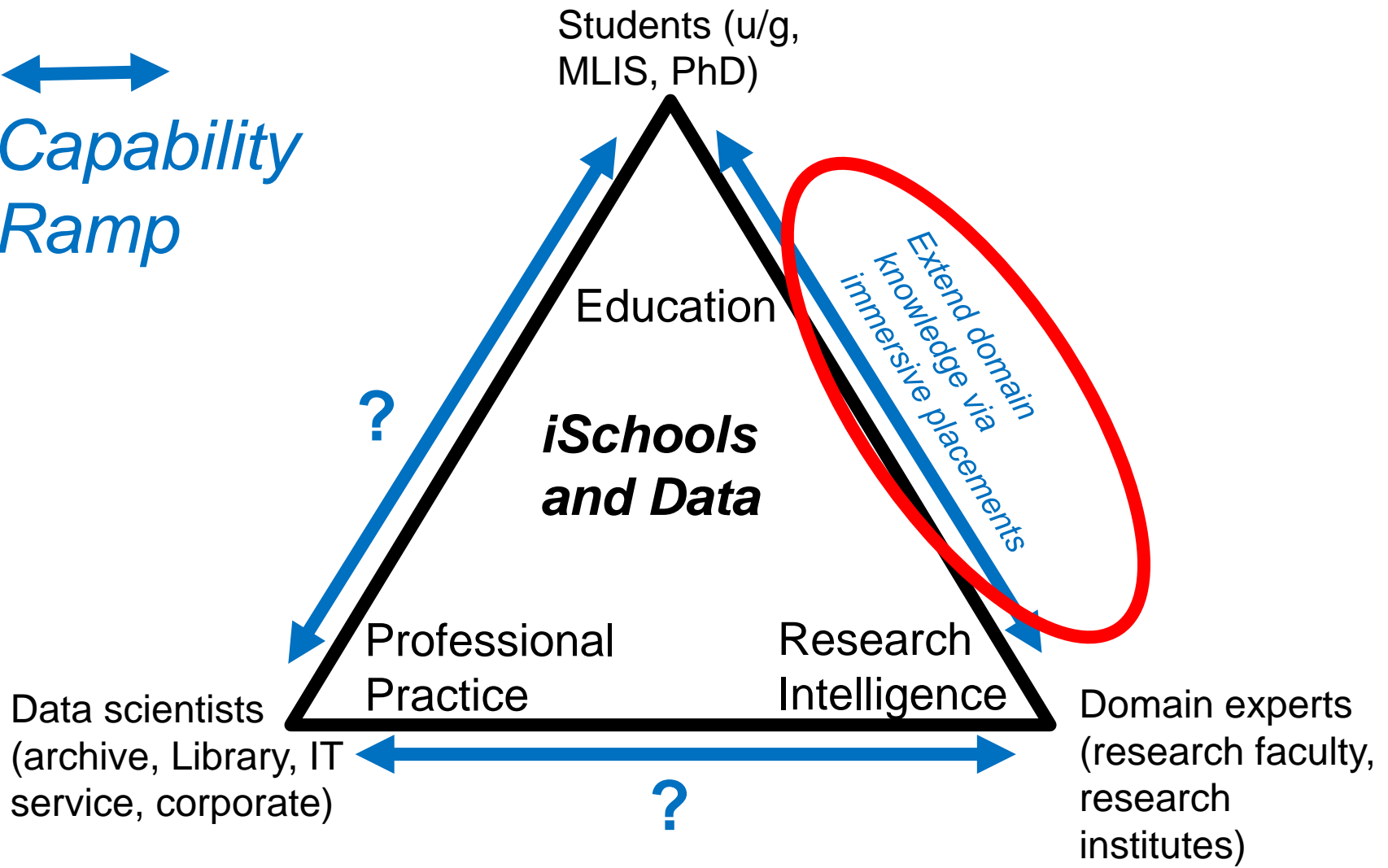


- Participation Ramp (Lyon & Beaton 2015)
- ***Capability Ramp?***



1. *Immersive* MLIS graduate programs

↔
*Capability
Ramp*



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www.flickr.com/photos/2312112@N04/9108008669/in/photolist-3QVEe...9H-f3rUKg-h2kzk1-8nbYbH-apT...8CapW-ahsW...a-
VA-6SEFzn-7DMRoo...dis-TpNW5-4jh869-2MhStX-8tqtLd-8...Xp-8s9Uup...B37QU-995KZ7-7uG7vL-9mgxCa-6miv-7mSoG-
v4-at7uYC-ghoME2-jbsjF-8rHmyB-khyact-7gWFGw-968oHa-kgDyd-jrv7v-hu8KBH-5X3pmT-8LBseT-dMXgXq-fmNe5N-dNuWKB-dNMuxP-
c-b9djCp-yKP5Q-dsQ5xw-9HtSRR-eRVdi8-5BncXP-apYD4x-6gQ4mJ-4N6WQv

Curation : domain disconnect


Research Data Management (MLIS 2014-2015)

1. Introductions & Overview
2. Data Landscape
3. Universities & Data
4. Data Requirements & Capability
5. RDM Roadmaps, Strategy, Services & Structures
6. Data Management Plans
7. No Class – Fall Break
- 8. Immersive session with Researchers**
9. Disciplinary Data 1
10. Legal & Ethical Issues
11. Disciplinary Data 2
12. Data Centers
13. Data Advocacy, Skills, Training
14. Data Sustainability & Costs
15. Presentations





Research Data Infrastructures (MLIS 2014-2015)

1. Introductions, Syllabus Overview & Data Storage Part 1
2. Data Storage Part 2
3. Data Publication & Citation Part 1
4. Data Publication & Citation Part 2
5. Data Discovery
6. **Immersive session with Researchers** 
7. Data Description & Data Standards
8. Data Repositories & Preservation Part 1
9. Data Repositories & Preservation Part 2
10. No class – Spring Recess
11. Data Sharing & Disciplinary Diversity
12. Citizen Science, Citizen Data
13. Data Science, Data Analytics & Data Visualization
14. Data, Society, Futures
15. Presentations & Summary Evaluation

Immersive sessions

- Librarians in the lab
- Data at scale : the lab may look like this

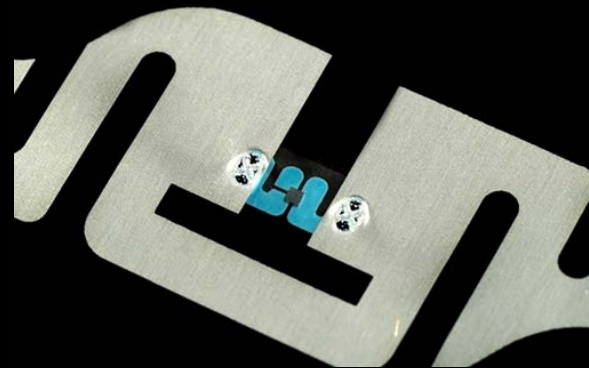
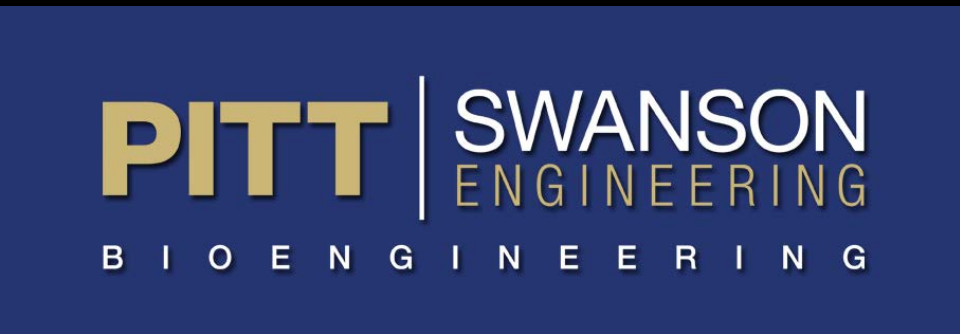
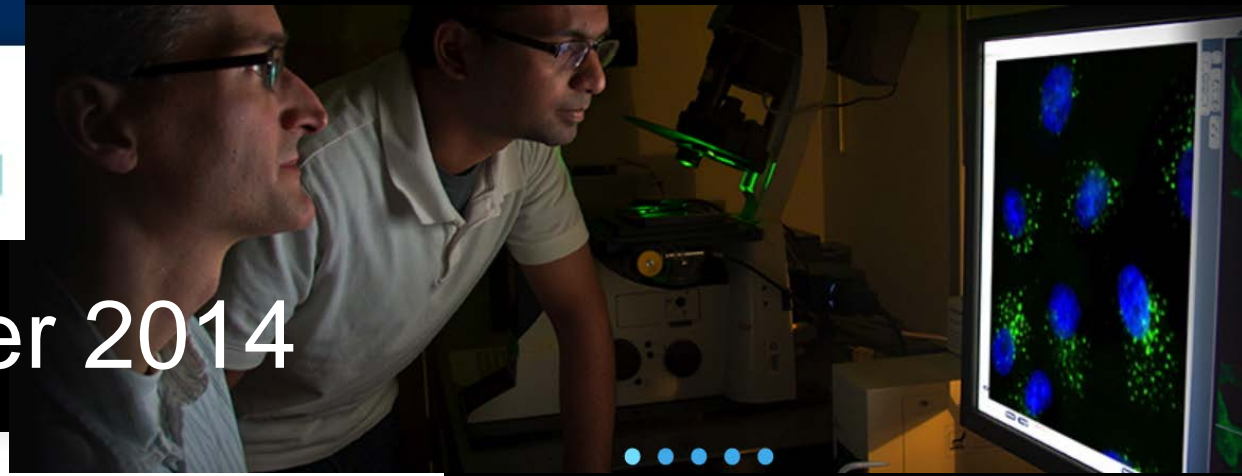


Photo Credits: Flickr NASA HQ





Spring Semester 2014



Fall Semester 2014
Biomedical engineering

Department of

Biological Sciences

Spring 2015
Immersive Unit

Biological Sciences
Evolution Lab

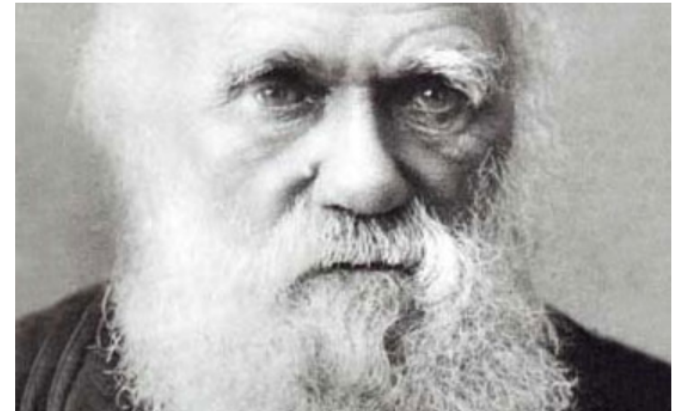
Evolution

Nothing in biology makes sense except in the light of evolution

--Theodosius Dobzhansky

Evolutionary biology is an exciting field with important implications for all other areas of the biological sciences. Research by faculty in the Evolution Group in the University of Pittsburgh Department of Biological Sciences spans a diversity of

topics and organisms, ranging from the molecular evolution of bacterial genomes to the physiological ecology of mammals. A major area of faculty research is in microevolutionary processes and mechanisms, including the evolution of plant mating systems, the roles of selection and genetic constraint in the evolution of separate sexes in plants, and the role of gene interactions in the evolutionary process. The study of macroevolutionary patterns is also a major focus of the group, with emphasis placed on the phylogeny and systematics of birds, reptiles, amphibians, and fossil mammals.



Student feedback

“It was great to see a real-life example of how a lab generates and uses data.”

“We learned not only about the specifics of their research but about the lifecycle of data.”

“This was a valuable experience. It was very practical and illuminated some of the struggles that one may encounter in discussing data as its own area of research.”

Faculty / Researcher feedback

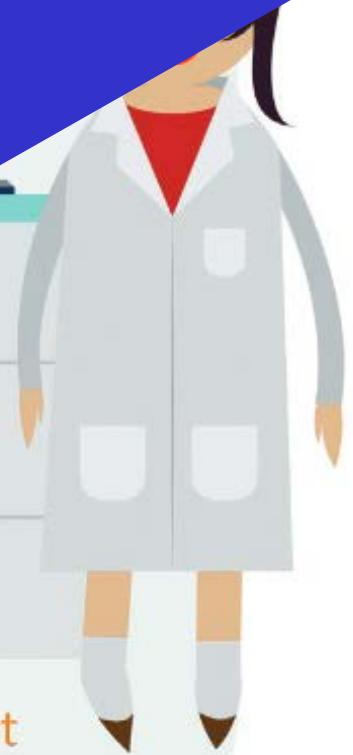
“Explaining what one does to a new person is instructive, since it shows you what you do not understand and cannot explain. Discussion with the (LIS) student exposed some weaknesses in my own thinking”

“Learnt more intelligent way to organize the data...”

“Talked about issues with data storage and brought up suggestions about other things and most were things didn’t know existed so helpful. “

BILATERAL LEARNING

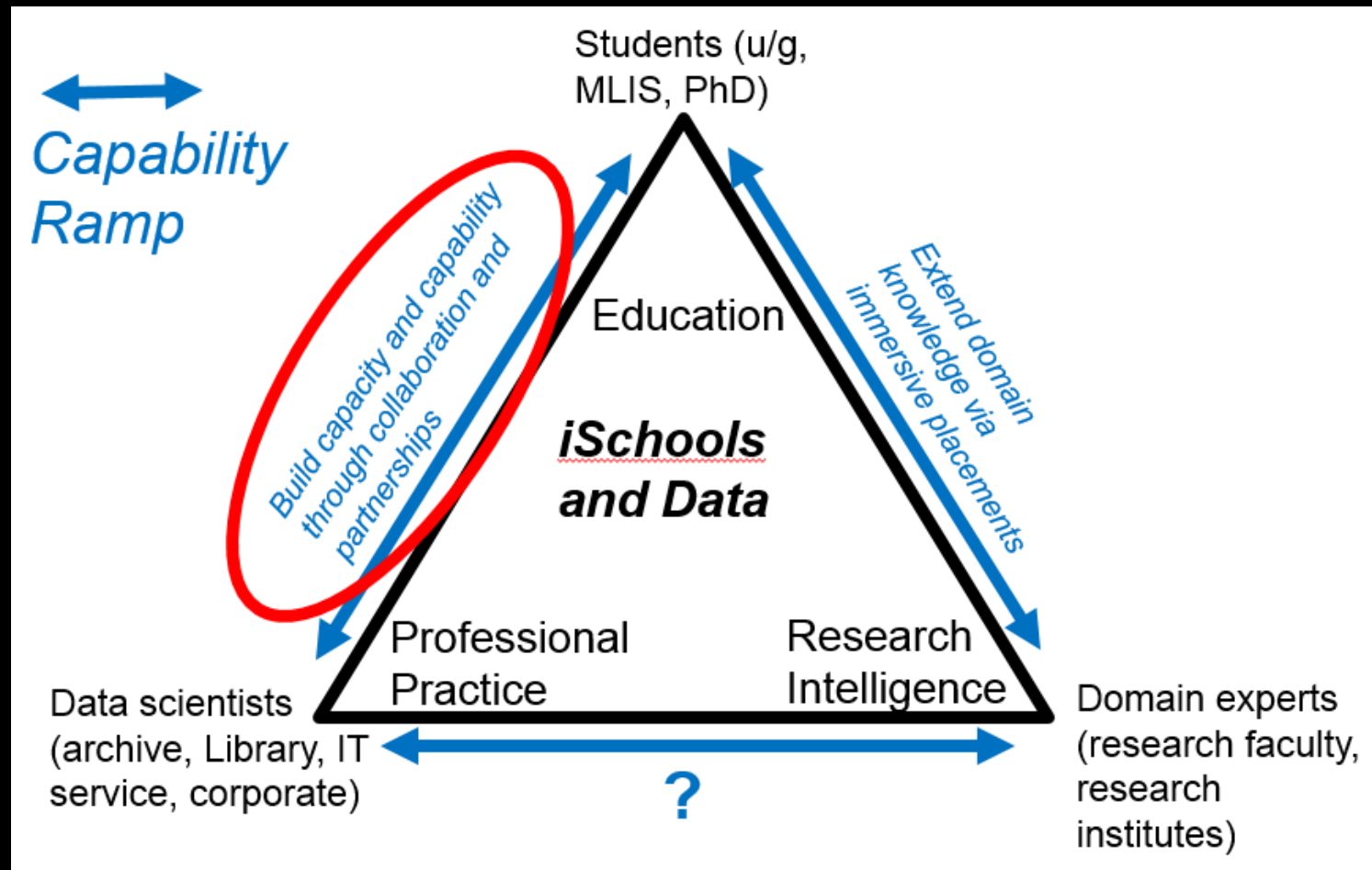
Immersive experience &
Laboratory placement



Data curation guidance & support

The iSchool immersive experience
is the Capability Ramp

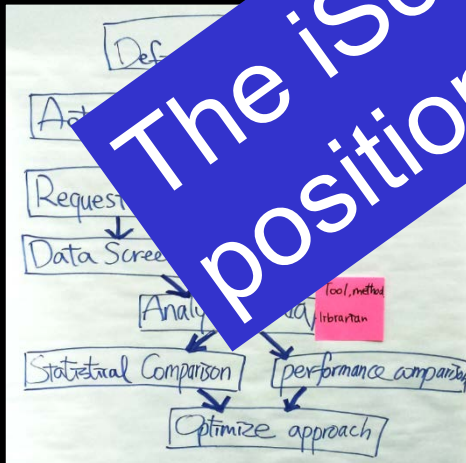
2. Partnership with University Library System: Creating the Digital Scholarship (Data) Observatory



Digital Scholarship Observatory

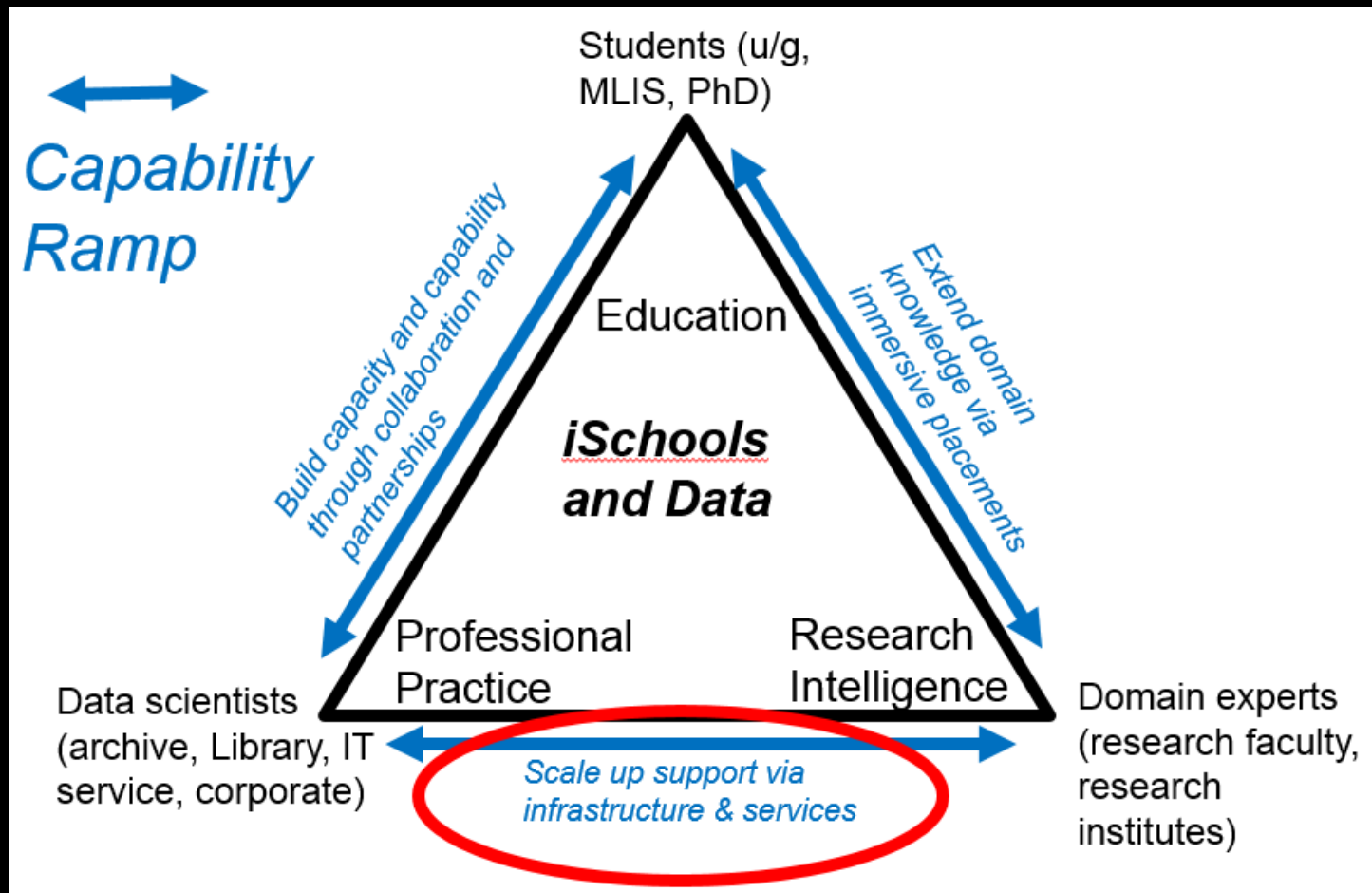
- Physical space in Hillman Library
- Two joint faculty appointments between ULS + iSchool
- Developing suite of RDS
- Research to inform service development
- IDCC Poster Nora Mattern
- Workshop P

The iSchool joint appointment position is the Capability Ramp



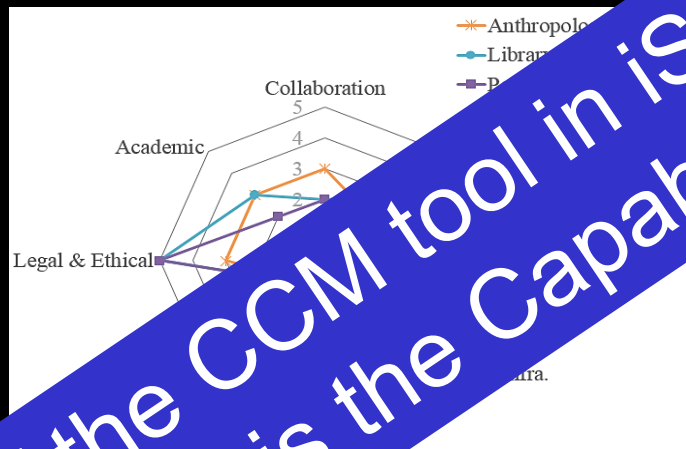
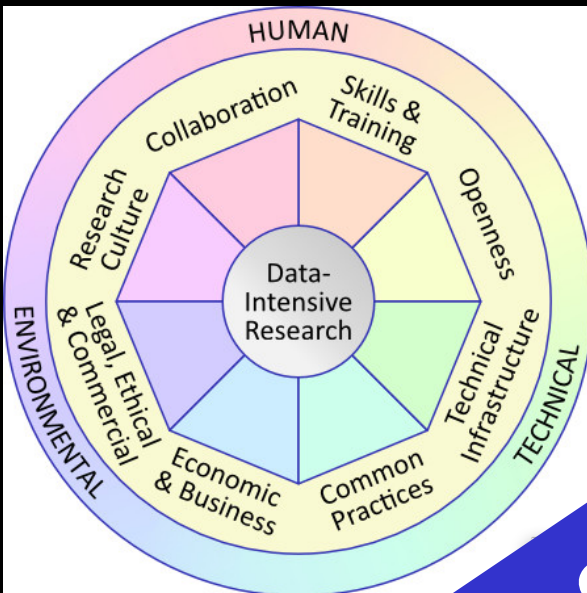
A screenshot of the University of Pittsburgh Library System website. The header includes the University of Pittsburgh logo and a search bar. The main content area is titled 'Support for Research Data Management' and includes a quote from James L. Mullins, Dean of Purdue Libraries, about the importance of data management. Below this, there is a section titled 'Contact us about:' and 'Creating a data management plan', which provides information about the Digital Curation Centre (DCC) and the University of Pittsburgh's support for research data management. A sidebar on the right lists various services and resources.

3. Mapping Disciplinary Data Practice: intelligence gathering to inform Shared Infrastructure and Services



Collecting Community Capability Model Profiles

- Research work as part of a study
- Developing disciplinary data practices
- Developing infrastructures
- Results in prep.



	D	E	F	G	H	I	J	K
	Moderate Activity (2)	Widespread Activity (4)	Complete Engagement (5)	Category (1-5)	Weight	Category x Weight	Comment(s)	
Departmental research groups.	Collaboration across research groups within or between organisations. Disciplines collaborate through joint conferences or publications. Despite successful examples working with other sectors is not the norm – some barriers are perceived.	Discipline organised at a national level.	International collaboration and consortia. Formal collaboration between research groups from several different disciplines.					
Individual researchers occasionally collaborate outside their discipline.	Attempts have been made but are not considered successful.	A discipline or group has gained experience of working closely with one or two sectors. Mainly informational.	Bilateral collaborations.					
None or limited	None or limited	Contact with the public is only through occasional appearance in the media e.g. news bulletins, TV programmes	Work successfully with several other sectors on different problems					
1.4 Collaboration with the public	None or limited		Dedicated programmes involving the public in research: Crowd sourcing/citizen science					



iSchool Futures?



- Data is mission-critical for iSchools
- New data-centric programs emerging
- *“Translational data science: transition of skills, software tools and intelligence from the iSchool to the marketplace”*
- Engagement with the Research Data Alliance
- iSchools are key players in the data space....



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Thank you....



IDCC2015

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